


The Hagestad Sandhouse Rail group presents....a Special Sandhouse Event

Wednesday – Sept. 16, 2015 - 1:00 pm – 4:30 pm
(followed by informal networking reception)

Location: NU Transportation Center, Chambers Hall, 600 Foster, Evanston

On Wednesday, Sept. 16, 2015, the Northwestern Transportation Center will host members of the Railway Study Association (RSA) - a group of British Railway and rail transit officers, suppliers, related professionals and academics associated with the London School of Economics - who will be visiting Chicago for a week long Study tour arranged by Michael Weinman (PTSI Transportation) – a fellow Sandhouse member. Sandhouse members are invited to join some or all of the presentations. RSVPs requested to: d-marek@northwestern.edu

British Rail / Sandhouse Program:

1:00 pm **“ Railroad Safety in the United States”** Professor Ian Savage, Associate Chair & Distinguished Senior Lecturer, Department of Economics, Northwestern University

The presentation will look at the different types of contemporary safety challenges facing U.S. railroads and recent trends in the risks to employees, motorists at grade crossings, pedestrians and bystanders. It will also present some cross-modal risk comparisons.

1:45 pm **“The Expansion of Intercity Bus Service in the United States and the Changing Dynamics of Bus/Rail Competition”** - Joseph P. Schwieterman, Director Chaddick Institute for Metropolitan Development, and Professor, School for Public Service, De Paul University

Schwieterman will discuss the recent revival of intercity bus service in the U.S. and how this is changing the competitive mix of services that are available. He will draw upon his analysis to show how the amount of service has grown since 2008 and illustrate the growing investments in express services between cities separated by 100 - 350 miles. In addition to looking at bus/rail competition, he will describe how two major U.K. based companies, First Group and Stagecoach, are leading the way with investments in BoltBus, Greyhound and Megabus, while also facing rising competition from smaller providers.

2:30 pm **Break**

3:00 pm **“How much Competition do you need: Taking Stock of the UK Rail Situation in 2015”**
Michael Holden – CEO, Direct Operated Railways (British Dept. of Transport) and President, Railway Study Association:

Mr. Holden will spend the first half of his presentation describing the structure, organization, funding, and politics of present day rail in the UK, with a little recent history of how and why it developed as it has, perhaps making some comparisons and contrasts with the situation in the US. The second half of the talk will explore actions that can help lead to improvements going forward, whether political, economic or consumer.

4:30 pm **Networking Reception**

Speaker Biographies:

Ian Savage has been a member of the faculty of both the Department of Economics and the Transportation Center at Northwestern University since 1986. His research has been concentrated in two areas: urban public transportation, and transportation safety. He has published widely on the economics of transit finances and operations. He has conducted research into the safety performance, and the effectiveness of safety regulations, in most modes of transportation -- with particular emphasis on the trucking and railroad industries.

Joseph P. Schwieterman, PhD, a professor in the School of Public Service at DePaul University and director of the school's Chaddick Institute for Metropolitan Development, is a noted authority on transportation, and a long-standing contributor to the Transportation Research Board. He holds an M.S. in Transportation from Northwestern University and Ph.D. from the University of Chicago. Schwieterman spent eight years working in yield management for United Airlines and has written extensively about railroad history. Since 2010, Schwieterman has written an annual year-in-review of the intercity bus industry in the U.S., which attracts significant policymaker attention.

Michael Holden is one of the most highly regarded transport professionals of his generation, with over 40 years' experience in rail and a track record of success.

Having risen rapidly through the ranks at British Rail, Michael became Operations Manager for the South West Division of Network South East before joining the newly created Railtrack as Production Manager for the South West Zone in 1994. He subsequently became Zone Director for East Anglia and then Regional Director Southern.

In 2003, Michael was appointed Managing Director of Connex South Eastern, one of the UK's largest and most complex train companies, and immediately found himself negotiating the transition from that franchise into a period of public sector ownership. He created South Eastern Trains and ran it successfully until it was re-franchised in 2006, earning great plaudits for the manner in which he achieved significant improvements in operational and financial performance, as well as in customer satisfaction, whilst also successfully introducing new fleets of trains into service in difficult circumstances.

With his stellar reputation, it was unsurprising that after South Eastern Trains, Michael was in great demand and having set up Coledale Consulting, he provided strategic advice to clients on commercial and operational matters, and led bid teams for franchise, concession and PFI competitions in the UK, Ireland and Scandinavia. He has also had involvement in mobilising two UK franchises and a Swedish concession.

Michael was involved from the start in leading East Coast, the franchise operating long distance high speed trains on the East Coast Main Line in England and Scotland, both during mobilisation in 2009 prior to transfer of the business and then as a non-executive director. In January 2012 he became Chairman of East Coast and Chief Executive Officer of Directly Operated Railways, the UK rail operator of last resort should an existing franchise be unable to complete its full term. East Coast was successfully sold back to the private sector in 2015 after it was put onto a firm financial footing with an upward operational and commercial trajectory. Directly Operated Railways continues to support the government's programme of Direct Awards as part of the refranchising programme.

Michael has been a member of the Association of Train Operating Companies board, an alternate member of the Rail Delivery Group, and a member of the British Transport Police Authority. He is a member of the UK government's Franchising Advisory Panel. A Fellow of the Institution of Railway Operators, he served as chairman of its South Eastern branch.

He is a trustee and director of Railway Children, the international street-children charity. In his spare time he is a referee for British Swimming, and the Technical Officer for Woking Swimming Club.