Unconventional Gas & the Rail Industry

Carol Orndorff Norfolk Southern Corporation BAC Meeting – October 31, 2012



Agenda

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- Inputs to the Shale Plays
- Outputs Realized and Anticipated
- Impact on Coal



Inputs to the Shale Plays – No Pipe Dream

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 On average, a standard drill pad, with six vertical wells, each with horizontal wells, consumes approximately 114,000 feet of pipe or 15 rail cars worth.





Inputs to the Shale Plays – No Sandbagging

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 By comparison, that same standard drill pad, with six vertical wells, consumes 150 rail cars of sand.





Outputs – Realized and Anticipated

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- Small market in waste streams
 - Drill cuttings (mud), brine water





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Mild 2011/2012 Winter Friends of Coal Prices

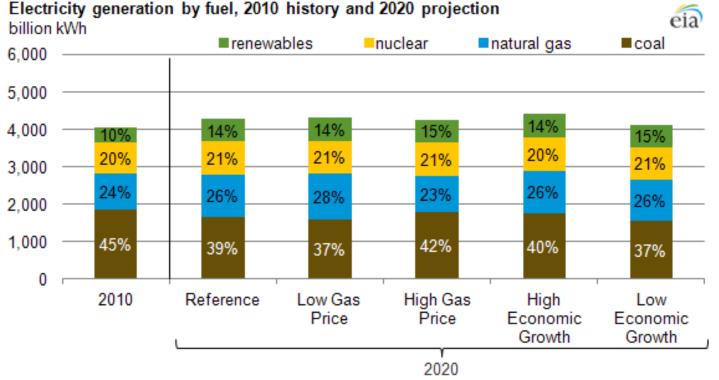
Regulation



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Friends

of Coal



Source: U.S. Energy Information Administration, Annual Energy Outlook 2012 Electric Power Projections.

Assumes all coal plants must have either a Flue Gas Desulfurization (FGD) system or Direct Sorbent Injection system installed by 2015 in order to continue operation in compliance with environmental rules. Currently, over half of the coal plants in the nation have FGD systems.





Friends

- Haven't we seen cheap natural gas before?
 - Yes, in 2000, we had \$2 / Mcf, but...
 - Coal was cheaper
 - Cost of labor dramatically increased over last decade+
 - We've gotten the "easy stuff"
 - We didn't know about the vast U.S. reserves
 - Technology advances cresting
 - Changing regulatory environment



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Friends

- Coal Industry Today
 - ~10 gigawatts (GW) of capacity has already been retired, and ~20 GW have been announced for retirement
 - The U.S. uses ~300 GW of operating US coal capacity
 - Thus this represents 10% of US' utility generating capacity
 - Older, "baby boom" plants are the ones being shut down





Friends

- Can't we all just get along?
 - "Sweet spot" of equilibrium estimates at \$4/Mcf
 - Economic estimates are in line with that figure as soon as 2013
- Global Markets
 - Thermal vs. Metallurgical
 - China & India demand opens opportunities in Europe



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Thank you!

