CHICAGO DEPARTMENT OF AVIATION

- **O’Hare and Midway International Airports**
- **85 million passengers/1.1 million operations** in 2010
- **45,000** badged airport employees
- Generate **540,000 jobs** and **$45 billion** annually
MIDWAY OVERVIEW

- 17.6 million passengers in 2010
- Fastest growing airport in U.S. – 2009
- 250+ daily flights / Service to 58 destinations
- Becomes #1 market for Southwest Airlines in Spring 2011
RNP AT MIDWAY

- Required Navigation Performance (RNP) procedures
  - GPS capabilities of aircraft for more direct and efficient flight paths

- Navigational Aid Upgrades
  - Runway lighting feasibility study
O’HARE OVERVIEW

- Nonstop service to nearly 200 cities worldwide
- 53 passenger carriers operating out of 189 gates
- 67 million passengers in 2010

**Virgin America** starts new service to Los Angeles and San Francisco in May 2011
- New Nonstop Service in 2011 to Hong Kong by **Cathay Pacific Airways**
• 51 percent of O’Hare travelers are connecting passengers
• Concessions offer a “Taste of Chicago”
• Additional passengers means increased spending
• 2010 Total Concessions Sales = $327.6 million (10 percent increase over 2009)
ORD LAND FOR DEVELOPMENT
CARGO OPERATIONS

- **1.5 million tons** of freight, mail and goods in 2010
  - Cargo tonnage increased 31 percent over 2009
- Each freighter landing leads to an additional **$3 million** in business
- Increase in flight capacity means **more cargo** on passenger aircraft and freighter airlines
OMP Airline Agreement (Phase 2A)

Agreement between American Airlines, United Airlines, and the City of Chicago continues to progress of OMP and funds $1.177 billion

<table>
<thead>
<tr>
<th>Phase 2A Projects</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Remaining Phase 1 Work</td>
<td>$237 million</td>
</tr>
<tr>
<td>Runway 10R Construction</td>
<td>516</td>
</tr>
<tr>
<td>Portion of Completion Phase Noise Program</td>
<td>34</td>
</tr>
<tr>
<td>Portion of New Economy Parking Structure</td>
<td>62</td>
</tr>
<tr>
<td>Portion of Airport Transit System (“ATS”)</td>
<td>95</td>
</tr>
<tr>
<td>North Airfield Projects</td>
<td>231</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,177</strong></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Phase 2A Funding Sources</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Passenger Facility Charge Revenues</td>
<td>$365</td>
</tr>
<tr>
<td>General Airport Revenue Bonds (GARB) Proceeds</td>
<td>298</td>
</tr>
<tr>
<td>FAA Grant Commitments (Phase 1)</td>
<td>237</td>
</tr>
<tr>
<td>FAA Grant Commitments (Completion Phase)</td>
<td>280</td>
</tr>
</tbody>
</table>

- The City and the airlines will commence negotiations for Phase 2B no later than March 1, 2013
- No State of Local Taxpayer dollars are used to fund the OMP
PFC COLLECTION

- Projected Annual PFC Revenues

$4.50 Collection Level  $7.00 Collection Level

<table>
<thead>
<tr>
<th>Year</th>
<th>$4.50</th>
<th>$7.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>$129,741</td>
<td>$203,625</td>
</tr>
<tr>
<td>2012</td>
<td>$132,505</td>
<td>$207,963</td>
</tr>
<tr>
<td>2013</td>
<td>$135,840</td>
<td>$213,197</td>
</tr>
<tr>
<td>2014</td>
<td>$140,040</td>
<td>$219,789</td>
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<tr>
<td>2015</td>
<td>$144,301</td>
<td>$226,477</td>
</tr>
<tr>
<td>2016</td>
<td>$148,274</td>
<td>$232,713</td>
</tr>
<tr>
<td>2017</td>
<td>$152,372</td>
<td>$239,145</td>
</tr>
<tr>
<td>2018</td>
<td>$156,600</td>
<td>$245,781</td>
</tr>
<tr>
<td>2019</td>
<td>$160,963</td>
<td>$252,627</td>
</tr>
<tr>
<td>2020</td>
<td>$165,465</td>
<td>$259,693</td>
</tr>
</tbody>
</table>

Annual Total Enplanements (000's)

2011: 34,552
2012: 35,288
2013: 36,176
2014: 37,294
2015: 38,429
2016: 39,487
2017: 40,579
2018: 41,705
2019: 42,867
2020: 44,065
OMP JOB CREATION

- Hundreds of annual jobs will be created during OMP Completion Phase
- Significant additional, sustaining job creation will result from economic impacts of OMP
SUSTAINABLE AIRPORT MANUAL

- Guides airport-specific sustainable planning and practice throughout construction, operations, maintenance and all airport functions
- More than 200 contributors
- 5 Chapters:
  - Administrative Procedures
  - Planning
  - Design and Construction
  - Operations/Maintenance
  - Concessions/Tenants
SUSTAINABILITY FOR THE FUTURE

- LEED certified facilities
- Airport Green Roofs
- Recycling and re-using construction-demolition materials
- Requirements cleaner emissions from construction equipment
- Obtaining construction materials from Local and Regional sources
- Energy efficient lighting systems
- Water efficient landscaping
- Alternatively Fueled Fleet Vehicles
- Electric Vehicle Charging Stations
GLOBAL PARTNERSHIPS

• “Sister Airport” agreements
  – Outline process to share technical, commercial and environmental best practices
  – Establish joint working groups
  – Work cooperatively across wide range of airport issues

• CDA’s Sister Airports:
  – Abu Dhabi, UAE
  – Belgrade, Serbia
  – Beijing, China
  – Shanghai, China
  – Hong Kong, China
  – Incheon (Seoul), South Korea
O’HARE EXPRESS RAIL SERVICE

Blue Ribbon Committee
• Formed August 2010 to study express rail service feasibility and identify plan for development
• Comprised of leaders from Transportation Sector, Business Community, Construction Industry, Organized Labor

Express Rail Benefits
• Fast
• Environmentally Responsible
• Reliable
• Roadway congestion relief

Implementation Plan
• Multi-step Process
  – Solicitation of Interest and Information
  – RFQ
  – RFP
  – Negotiations

Mayor Daley Announces Committee at City Hall
August 18, 2009
WEBSITES

- www.FlyChicago.com
- www.AirportsGoingGreen.org
- www.ORDExpressRail.com