Ingram Marine Group

“Hurricanes & Barges”

Presentation to:
Northwestern BAC Meeting

By:
Craig Philip
President & CEO, Ingram Barge Company

November 2, 2005

Fleet Profile

Ingram Marine Group Operational Fleet

<table>
<thead>
<tr>
<th>Type</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Covered Hoppers</td>
<td>1,624</td>
</tr>
<tr>
<td>Open Hoppers</td>
<td>2,133</td>
</tr>
<tr>
<td>Total Dry</td>
<td>3,757</td>
</tr>
<tr>
<td>Tank</td>
<td>174</td>
</tr>
<tr>
<td>Deck</td>
<td>105</td>
</tr>
<tr>
<td>Total Barge</td>
<td>4,036</td>
</tr>
<tr>
<td>Total M/V’s</td>
<td>126</td>
</tr>
</tbody>
</table>
Pre-impact Challenges

- Forecast changes (track and intensity)
- Premature Coast Guard closure of the system
Initial Impact

- Approximately 250 associates (10% of work force) displaced; no injuries of on-duty or off-duty associates
- Regional office temporarily abandoned
- Approximately 150 barges out of service
- Massive logistical disruption caused primarily by idled bulk transfer facilities
Michoud Storm Surge

Baton Rouge to Darrow
Secure: 100
Grounded: 3
Sunk/Partial Sunk: 0
LMR 230.0 - 170.0

Triangle Area
Secure: 798
Grounded: 7
Sunk/Partial Sunk: 1
LMR 166.0 - 113.0

Algiers Area
Secure: 69
Grounded: 1
Sunk/Partial Sunk: 2
LMR 105.0 - 91.5 + GIWW (all)

Industrial Canal
Secure: 3
Grounded: 1
Sunk/Partial Sunk: 1
GIWE (all)

Davenant Area
Secure: 0
Grounded: 04
Sunk/Partial Sunk: 13
LMR 61.0 - 55.3

Monday, August 29, 2005

IBCO Fleet Position Post-Katrina
Response Issues

- Access to salvors impaired by “Federalization”
- No communication, transportation, .....

Davant